

***Good Clinical Practice &  
Effective Site Management***

***Myron Pyzyk, M.S.  
Marenon Health Group  
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# Agenda

- Introduction
- Learning Objectives
- Defining the major steps and phases of the drug development process
- Evolution of Good Clinical Practice Guidelines (GCP)
  - History of GCP and current standards
  - Stakeholders in GCP
  - Understanding GCP and the Clinical Trial Process

# Agenda

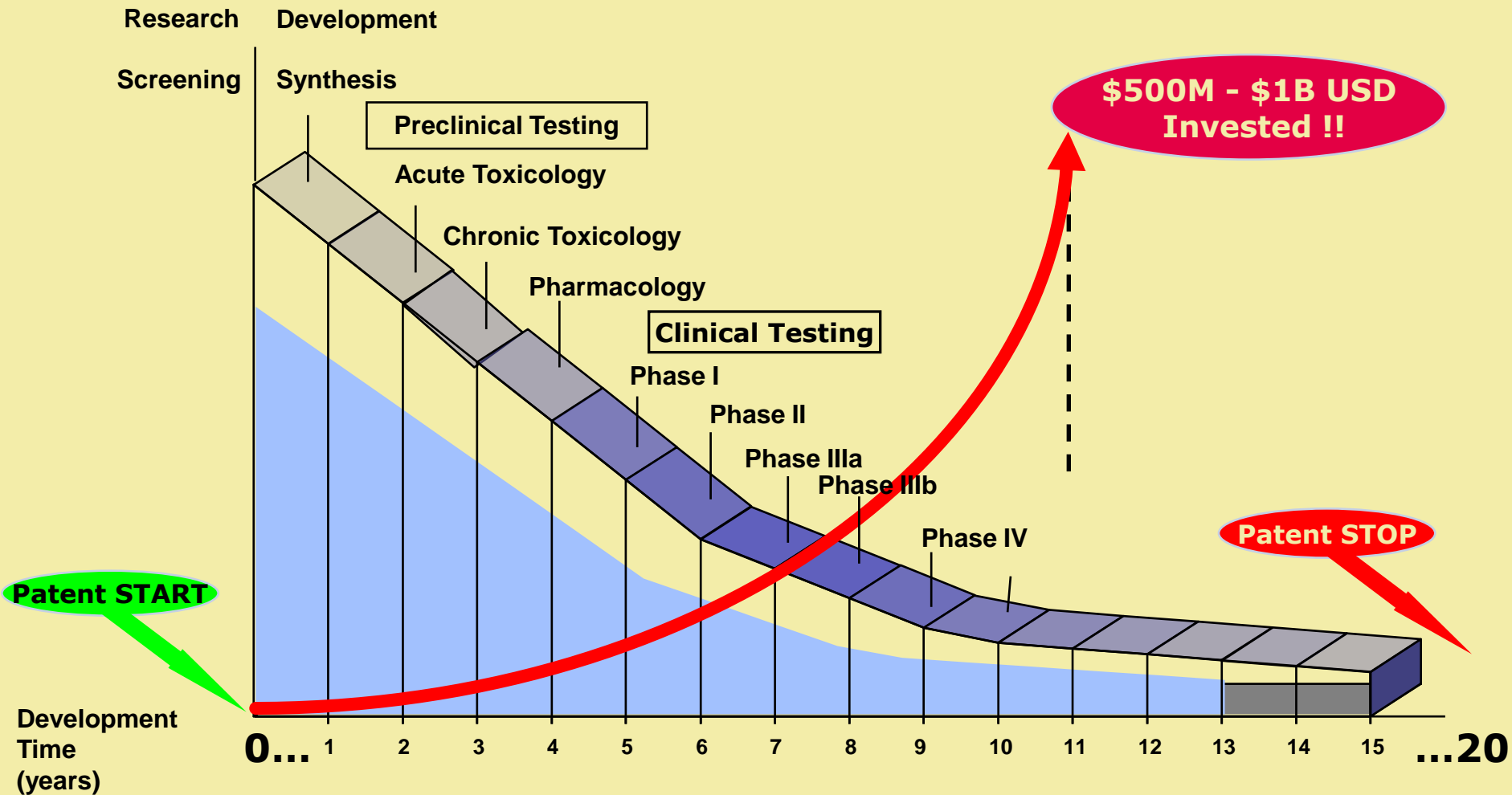
- The Clinical Trial Process
  - Roles involved in the Clinical Trial Process
  - Ensuring adequate source documentation
  - Informed consent process; including a role-play and interactive discussion
  - Succeeding with IRBs
  - 'How-to' guide to adequate source documentation
- Identification of current regulatory and ethical issues in clinical research
  - Current regulatory and ethical issues in clinical research
  - Applications of the regulations to practice

# Learning Objectives

- Review the overall drug development process
- Review of Good Clinical Practice Guidelines
- Understand the overall impact of GCP on the clinical trial process including the respective roles and responsibilities of the Investigator and the Sponsor
- Understand the impact of GCP on overall study quality (e.g., source documentation, informed consent, IRB, etc.)

# Drug Development Process

# Drugs Development Overview



# Developing New Drugs

- Potential “blockbuster”
  - e.g. first effective therapy for a common and/or chronic disease and/or life-saving treatment
- Market size is LARGE
  - Broad patient population
  - Multiple therapeutic indications
    - Several products across several companies
    - Similar products on the market or in development
- Drug poor fit in manufacturer product portfolio
  - License or sell to another company sponsor

# Pre-Clinical Drug Discovery

- Screening (Medicinal Chemistry)
  - Pharmacological and biological screening models
  - Computer modeling
  - Serendipity (Luck counts or “Do you feel lucky?”)
- Synthesize
  - Compounds that fit the biological target (e.g., receptor)
    - ~ 1 out of 100,000 may reach market
- Screening
  - Assess likelihood of safety and efficacy in humans using *in vitro* and *in vivo* testing



# Pre-clinical Objectives

- Safety of drug
- Effective dose range
  - Organ(s) or organ system affected
  - Drug absorbed, distributed, metabolized and excreted ('ADME')
- Cx – drug assessed as a potential carcinogen
- Drug assessed for potential for producing:
  - birth defects
  - affects on fertility

# Development Benefit – Risk Assessment

## **If...**

- Drug has what appears to be acceptable levels of safety and effectiveness in appropriate models

## **And...**

- Potential market(s) exists for the drug

## **Then...**

- Further development balances business and scientific merits

# Development Plan

- Indication(s)
- Preclinical testing
  - Genotoxicity, mutagenicity, reproduction studies,
  - Sub-chronic, chronic
- Clinical studies
- Marketing research data / Sales projection
- Manufacturing issues
  - Scale-up, cost of goods
- Regulatory issues

# IND / CTA

## **Investigational New Drug Application (IND; USA) Clinical Trial Application (CTA; EU, Canada)**

- Filed with regulatory authorities by the Sponsor
  - Intends to conduct clinical studies using the investigational drug
  - Investigational drug refers to a new drug or biological used in a clinical investigation OR a marketed drug that is not licensed for usage in the proposed indication
- Approval/no objection of the CTA or IND allows the investigational drug to be sent to sites for clinical investigations

# Drug Development – Regulatory

- Regulatory authorities' goal worldwide
  - Safe and effective drug availability to the public
- Regulatory considerations
  - Global: worldwide standardized procedures and practices for drug development for all sites
  - Local: drug tested and responsibly marketed using local and international regulations and guidelines

# Standard Operating Procedures (SOPs)

## Sponsors of Investigational New Drugs

- Write standard operating procedures (SOPs)
- Ensure study activities follow regulatory requirements
- Ensure study activities follow GCP

# Clinical Development Plan (CDP)

- Comprehensive plan
- Map out the development of the compound
- All development phases required for registration file preparation are included

# International Regulatory

## Major Regulatory Drivers

- US Food and Drug Administration
- ICH: International Conference on Harmonization
- Country-specific regulations  
(e.g. EMEA (EU), TPD ( Canada))



# **Phases of Clinical Research**

# Phases of Clinical Research

|  |                    |                      |           |            |                       |
|--|--------------------|----------------------|-----------|------------|-----------------------|
|  |                    | <b>I</b>             | <b>II</b> | <b>III</b> | <b>IV</b>             |
|  | <b>PRECLINICAL</b> | <b>CLINICAL</b>      |           |            |                       |
|  |                    | <b>Pre-marketing</b> |           |            | <b>Post-marketing</b> |

| <b>PHASES OF DRUG DEVELOPMENT</b> |                                     |  |   |  |  |
|-----------------------------------|-------------------------------------|--|---|--|--|
| <b>Average Time/Study</b>         | <b>A few weeks – 2 years</b>        | <b>0.25 - 1 month</b>                  | <b>A few months – 2 years</b>   | <b>A few months – 4 years</b>  | <b>A few months – several years</b>  |
| <b>Number of Subjects</b>         |                                     | <b>20 - 100</b>                        | <b>A few hundred</b>  | <b>A few hundred – Several thousand</b>  | <b>About 50 - Several thousand</b>   |
| <b>Subject</b>                    | <b>Animals or Laboratory Models</b> | <b>Healthy Volunteers or Patients</b>  | <b>Patients</b>   | <b>Patients</b>  | <b>Patients</b>  |
| <b>Primary Purpose</b>            | <b>Predict toxicity (humans)</b>    | <b>Determine safe dose(s) (humans)</b> | <b>Determine dose(s) with acceptable level of efficacy and safety</b> | <b>Determine safety &amp; efficacy in large subpopulation(s) during usage over longer periods of time<br/>Approval of a new indication</b> | <b>- Condition for approval<br/>- Test under real life situations in clinical practice</b> |

# Clinical Development – Phase I

## Objective

- Start to determine the drug compound's:
- Clinical Pharmacology of the Drug Compound:
  - Pharmacokinetics (Pk) i.e. what the body does to a drug
  - Pharmacodynamics (Pd) i.e. what a drug does to a body
    - Mechanism of action (MoA)
    - e.g. Drug interactions
    - How other drugs affect new compound
    - How new drug compound affect available marketed drugs
- Assess tolerability, side-effects with escalating doses
- Preliminary data to possibly predict efficacy

# Clinical Development – Phase I

## Need to Answer the Following

- Safe and effective doses
- Time for drug...
  - Absorption
  - Distribution
  - Metabolism
  - Elimination
- Organ or systems involvement in **ADME**

# Clinical Development – Phase II

## **Need to Answer the Following**

- Phase I dose(s) help predict efficacy and safety
- Efficacy
  - Expected indication(s) or uses
    - i.e. under what exact clinical circumstances or disease diagnoses, etc. is the drug compound being proposed for use in patients?
  - Predicted minimum/maximum dose(s)
  - Same dose in mild, moderate and severe cases?
- Safety profile
  - Assess Phase II patient safety in proposed indications; use Phase I subject data to predict

# Clinical Development – Phase III

## **Multiple protocol, multi-center studies**

- Placebo control or active control
- Possible uncontrolled studies,  
e.g. Extension studies (chronic dosing, safety)
- Special populations  
e.g. Elderly, pediatrics
- New indication(s) for approved drugs

# Clinical Development – Phase III

## **Need to Answer the Following**

- Dose – as effective or more effective than ‘gold standard’ currently on the market
- Drug effective in broader usage, e.g.,
  - Elderly, combination therapy, etc.
- Drug effective for chronic usage without occurrence of drug tolerance
- Drug interaction risk assessment for concomitant medications?

# Clinical Development – Phase IV

## Objective

- Compare ‘effectiveness’ instead of efficacy
  - Assess in a larger population (500 to 10,000+)
  - Provide additional data to receive final approval (or new formulation/condition)
  - Continue assessment of drug in real-life setting post-marketing
  - Supportive data
    - Cost-effectiveness, QoL, comparison to other active agents (‘gold standards’)



# **Good Clinical Practice**

# International Conference of Harmonization (ICH)

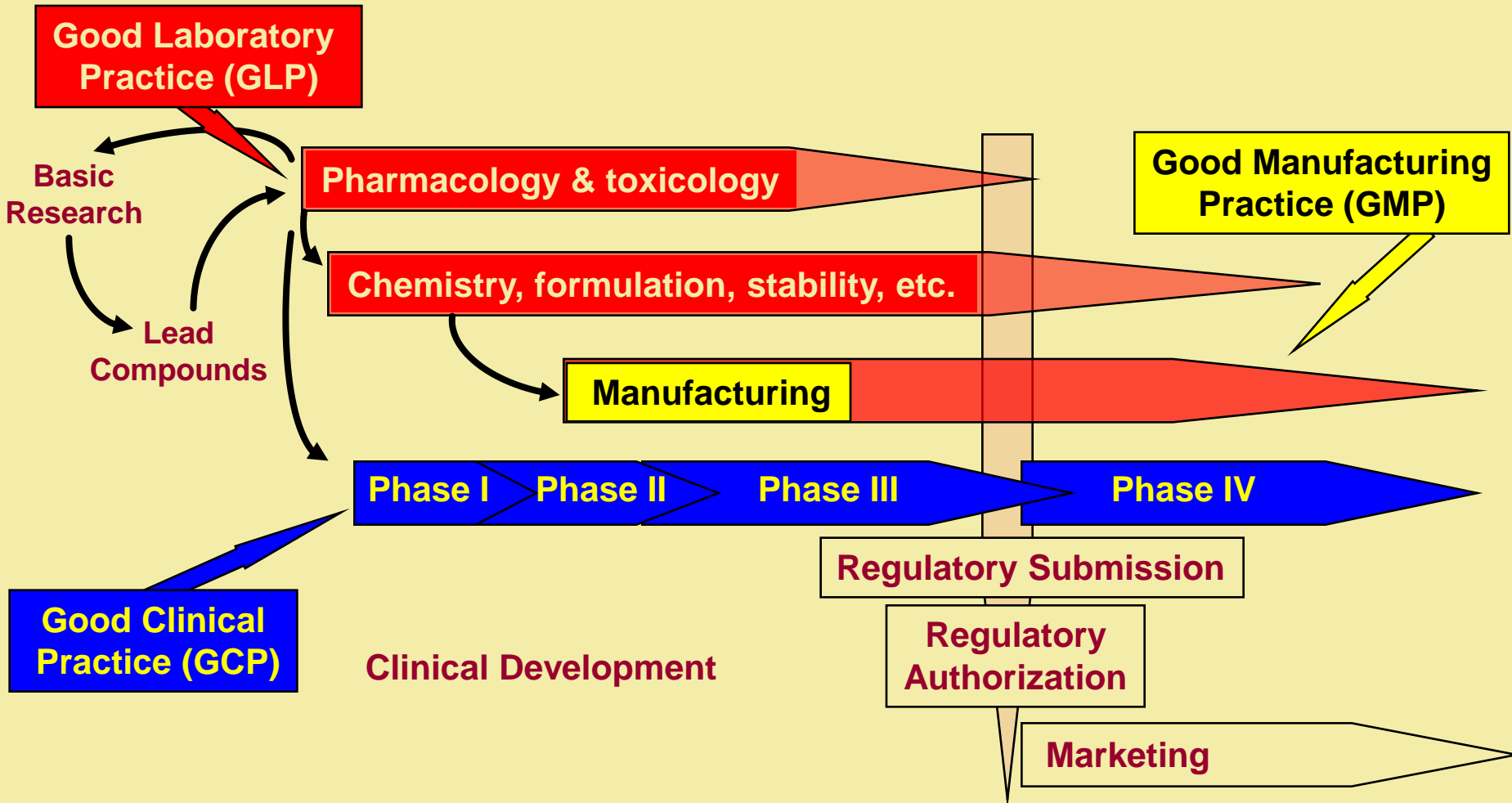
## **Purpose of Harmonization**

- Reduce the costs of the drug approval process
- Expedite the availability of new drugs to consumers
- Harmonization effort between USA, Japan & Europe

# Declaration of Helsinki

- World Medical Association statement of ethical principles in medical research with human subjects
- Major driver towards development of GCP guidelines
- Response to the war crimes of World War II  
Experiments without patient consent are unethical
- All proposed studies must be evaluated by independent Ethics Committee

# Drug Development



# Good Clinical Practice

## What are GCP Guidelines?

- International systematic approach
- Ensuring the scientific quality and ethical standard
  - Designing, conducting, recording and reporting of studies involving human subjects

# GCP Principles

- **Compliance with the GCP Guidelines standards**
  - Study subject rights are protected
  - Data/reported results are credible, accurate

# GCP Responsibilities

|   | <b>GCP<br/>Quality<br/>Compliance</b> | <b>Data<br/>Accuracy &amp;<br/>Integrity</b> | <b>Protection of<br/>Subjects'<br/>Rights</b> |
|---|---------------------------------------|--|---|
| <b>Ethics Committee<br/>(EC) / Institutional<br/>Review Board<br/>(IRB)</b> | ✓                                     |  | ✓   |
| <b>Investigator</b>   | ✓                                     | ✓  | ✓   |
| <b>Monitor</b>  | ✓                                     | ✓  | ✓   |
| <b>Sponsor</b>  | ✓                                     | ✓  | ✓   |

# Investigator Responsibilities

- Patient informed consent
- Site approvals
- Drug administration and accountability
- Relevant data
- AE reporting



# Approvals & Documentation

## **Pre-study Approvals**

- Internal approvals (Sponsor)
- Institutional Review Board/Ethics Committee approval
- Notification to and approval by FDA

# Company Approvals

- Protocol
- CRF
- Study medication : packaging, labeling
- Budget / Contracts
- Others
  - Choice of CRO / CLO

# Ethics Committee / IRB Approval

**Favorable opinion/approval required from the appropriate EC / IRB**

- Before study medication sent to centres
- Before start of patient recruitment

# Source Documents & CRFs

## Site Responsibility

- Type of source documentation
  - First time an observation or data point is recorded
- Storage of source documentation or study documentation
  - Access & confidentiality
  - Direct access limited to study personnel
  - Record retention policy & conditions
  - Long-term records retention crucial after study completion
- Who is responsible for CRF completion?
  - Usually completed by the Study Coordinator
  - CRF data is either handwritten or in electronic form

# Informed Consent (IC) Process

## **Investigator should**

- Obtain IRB/EC written approval
- Adhere to GCP
- IC revised as new important information is made available
- IC vs. Coercion
  - Neither Investigator nor staff can unduly influence a subject to participate or continue in a study

# Informed Consent (IC) Process

## **Investigator requirements:**

- Submit an informed consent form
  - Content understood by a subject with a grade 6 (or less) education
- Non-technical in nature as much as possible
- Understandable by the subject's legal guardian where the subject cannot understand the IC
- Ensure the IC uses a subject's native language  
e.g. English, French, Spanish, Mandarin, etc.
- Comply with regulatory requirements

# Informed Consent (IC) Process

## **Investigator requirements:**

- IC language must not try to waive any legal rights
- IC wording cannot prejudice any future treatment if the subject does not agree to participate or withdraws consent

# Informed Consent (IC) Process

- **ALL Subjects (or Legal Guardian) must sign and date the IC form**
- **IF Subject or legal guardian cannot read:**
  - Impartial witness present for entire consent discussions
  - IC form signed and dated by subject; same for the witness
- **Additional signatures may be required (Sponsor, IRB or local law)**

E.g. specific investigator or person conducting informed consent



# Informed Consent (IC) Process

## **In Emergency Situations (Prior consent not possible)**

- Consent of subject's legal representative requested
- If no legal representative
  - Seek IRB/EC favorable opinion and support
  - Inform subject's legal representative as soon as possible

# Informed Consent

## < Exercise >

- Role-play and interactive discussion at end of presentation
- To follow...

# Institutional Review Boards Ethics Committees

## Roles and Responsibilities

- Investigator
  - Report SAE to Ethics Committee
- Company
  - Inform all world-wide investigators of specific SAEs within study duration reported in Company safety report
  - Report AEs to study report or drug brochure
    - E.g. AEs > 2% frequency in study report
    - E.g. All AEs reported at the end of the study report

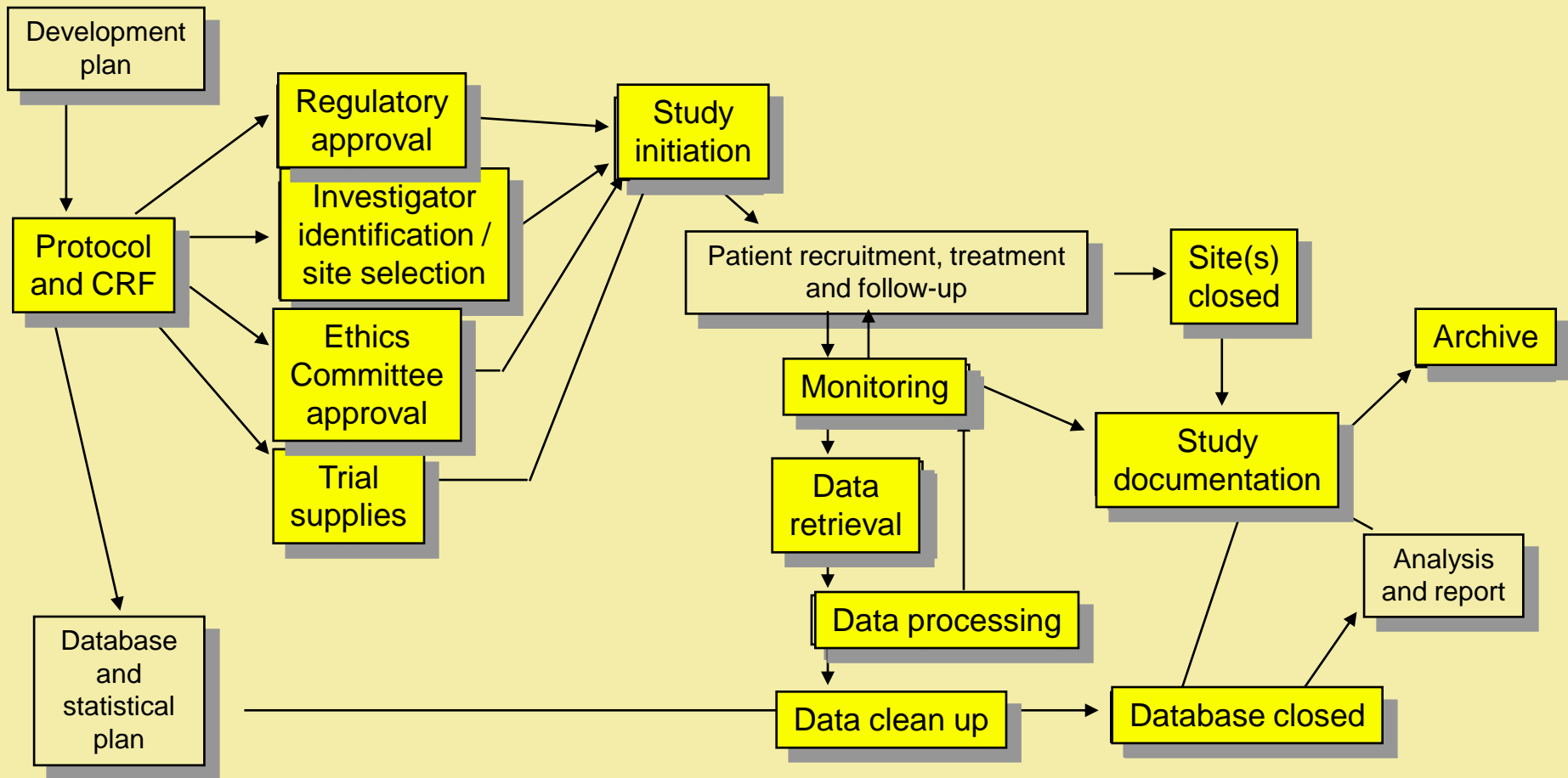
# Institutional Review Boards / Ethics Committees

## How to Succeed with IRBs

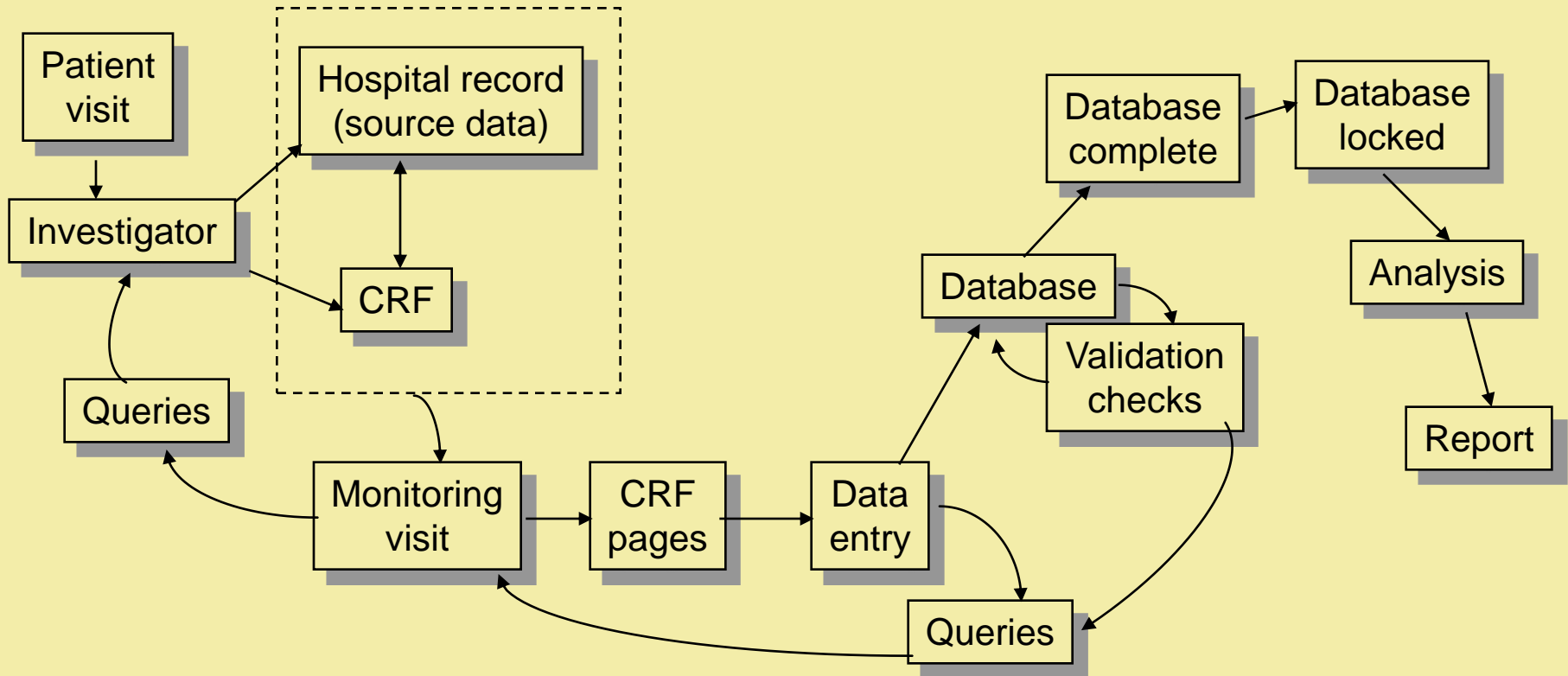
- Investigators – Be prepared!
  - CORRECTLY complete all IRB / EC Forms
    - Can be a major reason for study application rejection!
  - Contact IRB to be added to the agenda
    - Send IRB the correct number of copies of all documentation specified by your IRB
    - IRB will charge for review; IRB expenses included in your site budget?
  - Investigator attendance important during discussions at IRB to answer questions
  - Consult sponsor for questions you cannot answer

# Clinical Trial Process

# Clinical Trial Process

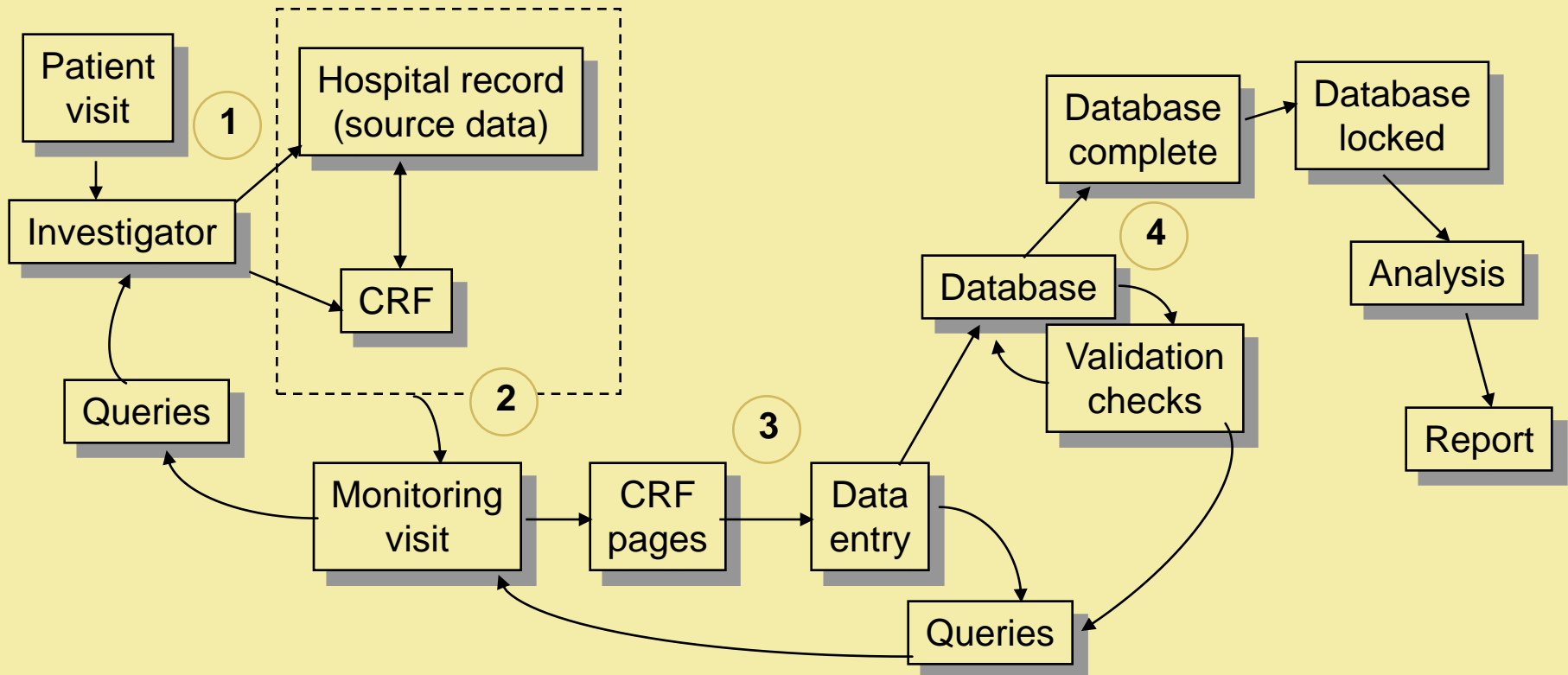


# Traditional Data Flow



# Data Quality

## No errors



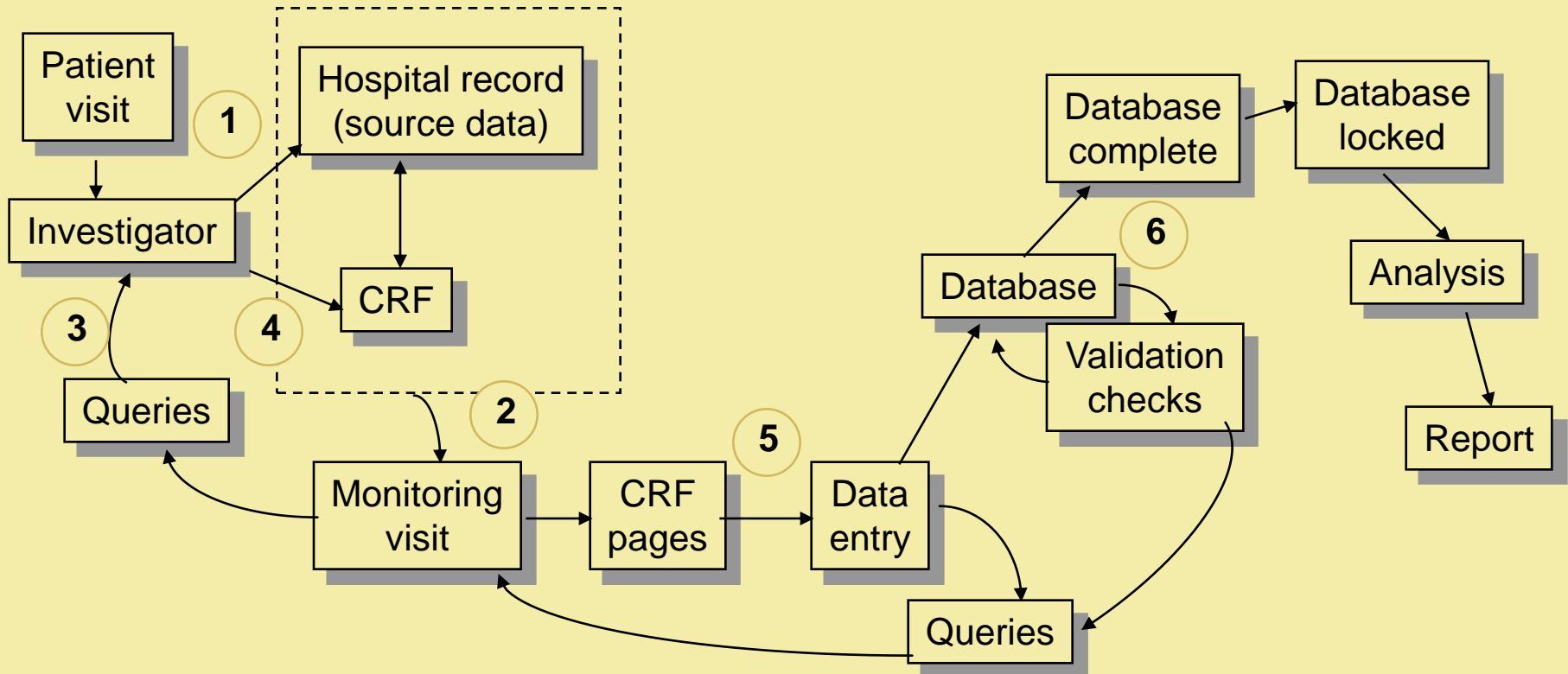
**Total number of steps = 4**



# Data Quality

## Impact of errors

### Monitoring Visits Only

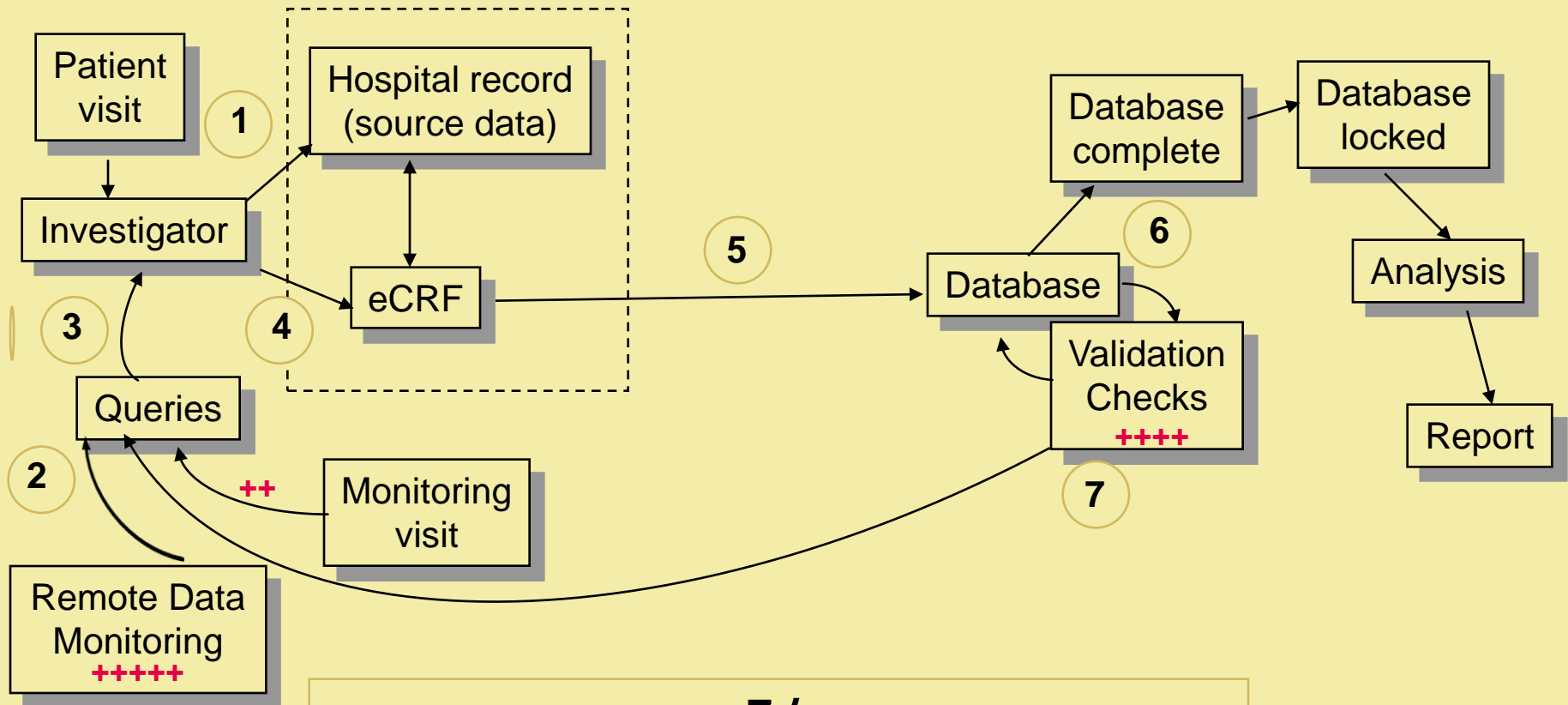


**Total number of steps = 6**

# Data Quality

## Impact of errors

### RDM and Monitoring Visits



**Total number of steps = 7 / Fewer Monitoring Visits**

# Conclusion

- Drug development aims to provide a framework for generating empirical evidence to support claims made regarding efficacy & safety
- Clinical development entails a dynamic process that is evolving to maximize ethical, scientific, regulatory and technical integrity of the resulting data quality